

# Kaizen Study Mission

It has been a quarter century since the term, “Lean production” (“Lean” hereinafter) spread globally through the book, “The Machine That Changed The World.” The concepts of “Lean” have been utilized and implemented not only in manufacturing, but in various non-manufacturing fields throughout those years. This seminar is for people whose companies have yet to try Lean, wish to learn the basics of Lean, and seek to implement Lean practices.

## Seminar Venue(s) :

**Nagoya, Japan**

## Program Dates :

**April 13(Mon) - 17(Fri), 2020**

**November 16(Mon)- 20(Fri), 2020**

**Mon. Lectures & Classroom Exercises**

**Tue. Operation Kaizen Training**

**Wed. Lecture, Kanban Flow Training**

**Thu. Plant Tour**

**Fri. Plant Tour, Tour of Commemorative  
Museum of Industry and Technology**



## Participation FEE: US\$5,500\*

Seats for this small-group tour will go quickly, so register early!

## Includes:

Lectures, Training, Plant Tours, Study Materials,  
6 Nights Accommodations (w/breakfasts), 1 Dinner,  
5 Lunches, Admission Fees, Domestic  
Transportation during in seminar, Interpreter

\*Air Fare & Travel Insurance *NOT INCLUDED*



**“Implementation” IS “Kaizen Activities”**



**SHINGIJUTSU  
GLOBAL  
CONSULTING**

It's been 30 years since **Shingijutsu Global Consulting (SGC)** started teaching Kaizen activities all over the world. After Mr. James P. Womack and Mr. Daniel T. Jones published "The Machine That Changed The World," they published "Lean Thinking," with which Mr. Yoshiki Iwata, SGC founder, was involved. Mr. Art Byrne, author of "the Lean Turnaround," was director at Danaher when Mr. Iwata started to teaching Lean in that company. Later, Mr. Byrne became a top-level manager at the Wiremold Company and SGC worked with him to successfully implement Lean there as well. Since then, we have provided consulting services to instill Lean concepts, pertaining especially to productivity and quality, all over the world in a wide variety of business fields including Boeing, Pratt & Whitney, Porsche, TATA Motors, Azbil, Yokohama Rubber, and myriad more. SGC has the expertise and experience to establish Lean, a system originating in Japan, in your company despite the different national and corporate cultures.

## SGC Will Help You Establish Your Lean Roots

### Gemba to visit:

Through the experience of observing companies in which Lean is being implemented, and the differently sized plants where they have the necessary information to implement Lean, you should strengthen your knowledge of Kaizen. We believe that observing Lean directly will change your way of thinking. The following are some Gemba that SGC has visited in the past.



Toyota	Toyota Body Seiko	Hodai Kogyo
Toyota Auto Body	Azbil	Mitsui Engineering
Toyota Boshoku	Azbil Kimmon	& Shipbuilding
Denso	Showa Tekko	Daihatsu
Aisin	Yamaha	Kirin Brewery
Gifu Auto Body	Yamaha Motor	SUS
	Yokohama Rubber	Suzuki Musical
	Honda	Inst. MFG.
	Nissan	Toyota Memorial
	Mitsubishi Motors	Hospital
	Juken Kogyo	Seki Chuo Hospital
	Makita	
	Nagoya Railroad	Etc.



### Seminar Highlights

#### • **Operation Kaizen Training:**

The goal is to acquire the necessary techniques, knowledge and steps for Lean Implementation. Learning, through lectures, basic methods and utilization such as Muda, 5S, Visualization, Standard Work and how to create Standard Work will promote smooth Lean implementation. Using your newly acquired knowledge, get your hands dirty implementing Kaizen on machine processing lines of simulated plants. "How to find Kaizen Opportunities," "Kaizen Methods" and "Kaizen Implementation" are the core elements of Lean.

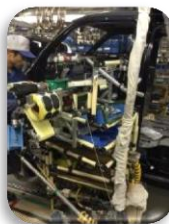
#### • **Kanban Flow Training:**

Understand the basic concepts of Kanban Systems and how to operate Kanban; learn a broad perspective of logistics. Get to know Kanban movement and how to rotate Kanban through lectures and mockup simulations. Further, experience training on how to rotate Kanban between simulated sites (assembly plant - parts plant - supplier).



#### • **Plant Tour:**

Visit plants where TPS and continuous Kaizen activities are optimized. Tours will reinforce all of the knowledge obtained during the seminar portion. Observing various Kaizen methods will help you get a envision your company's "future state of Lean" clearly.



### From past participants :

- "I was skeptical about Kaizen, but I realized the importance of Kaizen activities through this seminar."
- "The best thing I learned is that we were doing Kaizen activities incorrectly; after the seminar, I finally felt our Kaizen activities were moving forward in the right direction."

#### • **Measures for Continuous Kaizen:**

Continuous Kaizen activities are the key for the successful results.



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